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opica by board of birecto	rs on November 20, 2020		2021	2022	2023	2024	2025
	<u>Source</u>		<u>Amount</u>	<u>Amount</u>	<u>Amount</u>	<u>Amount</u>	<u>Amount</u>
Revenues	Government Grants						
	Enterprise Community Revitalization Initiative (CRI) Grant	\$	742,107	\$ -	\$ -	\$ -	\$
	Albany County (Operating Assistance)	\$	250,000	\$ -	\$ -	\$ -	\$ -
	City of Albany (HOME, Acquistion)	\$	140,000	\$ -	\$ -	\$ -	\$ -
	Operating Income						
	Real Estate Sale Proceeds	Ś	1,300,000	\$ 1,040,000	\$ 1,040,000	\$ 1,040,000	\$ 1,040,00
	Other Income	Ś	60,000				
	Total Revenues	Ś	2,492,107				
	Source	Ť	Amount	Amount	Amount	Amount	Amount
Expenses (Real Estate)	Cost of Goods Sold		7.411Odite	rimount	<u>runoune</u>	<u>ranoune</u>	<u>ranoune</u>
	Real Estate Acquisition	Ċ	40,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,00
	•	, ,	250,000		\$ 250,000		\$ 250,00
	Property Sale Payments Returned to Albany County (per Resolution 15-453)	\$					
	Lot Clean Up and Improvements	\$	25,000		\$ 20,000	\$ 20,000	\$ 20,00
	Demolitions	\$	540,000	-	\$ 300,000	\$ 300,000	\$ 300,00
	Stabilizations	\$	300,000		\$ 50,000	\$ 50,000	\$ 50,00
	Full-Rehabilitations (Neighbors for Neighborhoods grant)	\$		\$ -	\$ -	\$ -	\$ -
	Property Maintenance (snow removal, mowing, board ups, etc.)	\$	175,000	\$ 180,250	\$ 185,658	\$ 191,227	\$ 196,96
	Property Taxes Paid to Local/County Govt. on Property Transferred from Albany County	\$	85,000	\$ 85,850	\$ 86,709	\$ 87,576	\$ 88,45
	Sales Expenses	\$	7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,50
	Insurance						
	Commercial General Liability - Labor Law	\$	37,000	\$ 31,080	\$ 32,634	\$ 34,266	\$ 35,97
	Excess Liability - Labor Law	\$	17,600	\$ 14,784	\$ 15,228	\$ 15,684	\$ 16,15
	Property Insurance - General Liability	\$	125,000				\$ 130,07
	Total Property Expenses	Ś	1,602,100				\$ 1,145,12
	<u>Source</u>		Amount	Amount	Amount	Amount	Amount
	Payroll						
	Salaries	Ś	478,841	\$ 488,418	\$ 498,187	\$ 508,150	\$ 518,31
	Simple IRA	Ś	12,900		\$ 13,421	· · · · · · · · · · · · · · · · · · ·	\$ 13,96
	Employee Health/Dental Insurance	Ġ	62,375		\$ 64,895	\$ 66,193	\$ 67,53
	Employee Healthy Bernar insurance	l Y	02,373		Ç 00,000	7 00,133	
	Payroll Tayes	¢	3/1 000		\$ 35,374		
	Payroll Taxes	\$	34,000		\$ 35,374	\$ 36,081	
	Insurance	\$		\$ 34,680		\$ 36,081	\$ 36,80
	Insurance Workers Comp	\$	2,500	\$ 34,680 \$ 2,575	\$ 2,652	\$ 36,081 \$ 2,732	\$ 36,80 \$ 2,83
	Insurance Workers Comp Other/Corporate Insurance	\$ \$ \$		\$ 34,680 \$ 2,575	\$ 2,652	\$ 36,081	\$ 36,80 \$ 2,83
	Insurance Workers Comp Other/Corporate Insurance Professional Services	\$ \$	2,500 8,000	\$ 34,680 \$ 2,575 \$ 8,240	\$ 2,652 \$ 8,405	\$ 36,081 \$ 2,732 \$ 8,573	\$ 36,80 \$ 2,83 \$ 8,74
	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting	\$ \$ \$	2,500 8,000 56,000	\$ 34,680 \$ 2,575 \$ 8,240 \$ 57,680	\$ 2,652 \$ 8,405 \$ 59,410	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193	\$ 36,80 \$ 2,83 \$ 8,74 \$ 63,02
	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting Legal	\$ \$ \$	2,500 8,000 56,000 50,000	\$ 34,680 \$ 2,575 \$ 8,240 \$ 57,680 \$ 51,500	\$ 2,652 \$ 8,405 \$ 59,410 \$ 53,045	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193 \$ 54,636	\$ 36,80 \$ 2,81 \$ 8,74 \$ 63,02 \$ 56,27
Expenses	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting	\$ \$ \$ \$ \$	2,500 8,000 56,000 50,000 15,000	\$ 34,680 \$ 2,575 \$ 8,240 \$ 57,680 \$ 51,500 \$ 15,450	\$ 2,652 \$ 8,405 \$ 59,410 \$ 53,045 \$ 15,914	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193 \$ 54,636 \$ 16,391	\$ 36,80 \$ 2,81 \$ 8,74 \$ 63,02 \$ 56,21 \$ 16,88
Expenses (Operating)	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting Legal	\$ \$ \$ \$ \$ \$	2,500 8,000 56,000 50,000	\$ 34,680 \$ 2,575 \$ 8,240 \$ 57,680 \$ 51,500 \$ 15,450	\$ 2,652 \$ 8,405 \$ 59,410 \$ 53,045 \$ 15,914	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193 \$ 54,636 \$ 16,391	\$ 36,80 \$ 2,8 \$ 8,70 \$ 63,00 \$ 56,2 \$ 16,80
•	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting Legal Audit	\$ \$ \$ \$ \$ \$ \$	2,500 8,000 56,000 50,000 15,000	\$ 34,680 \$ 2,575 \$ 8,240 \$ 57,680 \$ 51,500 \$ 15,450 \$ 10,300	\$ 2,652 \$ 8,405 \$ 59,410 \$ 53,045 \$ 15,914 \$ 10,609	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193 \$ 54,636 \$ 16,391 \$ 10,927	\$ 36,80 \$ 2,81 \$ 8,74 \$ 63,02 \$ 56,22 \$ 16,88 \$ 11,29
•	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting Legal Audit Human Resources	\$ \$ \$ \$ \$ \$ \$ \$	2,500 8,000 56,000 50,000 15,000	\$ 34,680 \$ 2,575 \$ 8,240 \$ 57,680 \$ 51,500 \$ 15,450 \$ 10,300 \$ 22,145	\$ 2,652 \$ 8,405 \$ 59,410 \$ 53,045 \$ 15,914 \$ 10,609 \$ 22,809	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193 \$ 54,636 \$ 16,391 \$ 10,927 \$ 23,494	\$ 36,80 \$ 2,81 \$ 8,74 \$ 63,02 \$ 56,22 \$ 16,88 \$ 11,29 \$ 24,19
•	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting Legal Audit Human Resources Information Technology	\$ \$ \$ \$ \$ \$ \$ \$	2,500 8,000 56,000 50,000 15,000 10,000 21,500 2,500	\$ 34,680 \$ 2,575 \$ 8,240 \$ 57,680 \$ 51,500 \$ 15,450 \$ 10,300 \$ 22,145 \$ 2,575	\$ 2,652 \$ 8,405 \$ 59,410 \$ 53,045 \$ 15,914 \$ 10,609 \$ 22,809 \$ 2,652	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193 \$ 54,636 \$ 16,391 \$ 10,927 \$ 23,494 \$ 2,732	\$ 2,83 \$ 2,83 \$ 8,74 \$ 63,02 \$ 56,23 \$ 16,83 \$ 11,25 \$ 24,15 \$ 2,83
•	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting Legal Audit Human Resources Information Technology Payroll Processing Other Services	\$ \$ \$ \$ \$ \$ \$ \$ \$	2,500 8,000 56,000 50,000 15,000 10,000 21,500 2,500 30,000	\$ 2,575 \$ 8,240 \$ 57,680 \$ 51,500 \$ 15,450 \$ 10,300 \$ 22,145 \$ 2,575 \$ 30,900	\$ 2,652 \$ 8,405 \$ 59,410 \$ 53,045 \$ 15,914 \$ 10,609 \$ 22,809 \$ 2,652 \$ 31,827	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193 \$ 54,636 \$ 16,391 \$ 10,927 \$ 23,494 \$ 2,732 \$ 32,782	\$ 2,83 \$ 8,74 \$ 63,07 \$ 56,27 \$ 16,88 \$ 11,25 \$ 24,15 \$ 2,83 \$ 33,76
•	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting Legal Audit Human Resources Information Technology Payroll Processing Other Services Office Rent	\$ \$ \$ \$ \$ \$ \$ \$ \$	2,500 8,000 56,000 50,000 15,000 10,000 21,500 2,500 30,000 26,500	\$ 2,575 \$ 8,240 \$ 57,680 \$ 51,500 \$ 15,450 \$ 10,300 \$ 22,145 \$ 2,575 \$ 30,900 \$ 27,295	\$ 2,652 \$ 8,405 \$ 59,410 \$ 53,045 \$ 15,914 \$ 10,609 \$ 22,809 \$ 2,652 \$ 31,827 \$ 28,114	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193 \$ 54,636 \$ 16,391 \$ 10,927 \$ 23,494 \$ 2,732 \$ 32,782 \$ 28,957	\$ 2,8 \$ 2,8 \$ 8,7 ⁴ \$ 63,0 \$ 56,2 \$ 16,8 \$ 11,2 \$ 24,1 \$ 2,8 \$ 33,7 \$ 29,8
•	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting Legal Audit Human Resources Information Technology Payroll Processing Other Services Office Rent Phone Services	\$ \$ \$ \$ \$ \$ \$ \$ \$	2,500 8,000 56,000 50,000 15,000 10,000 21,500 2,500 30,000 26,500 10,900	\$ 2,575 \$ 8,240 \$ 57,680 \$ 51,500 \$ 15,450 \$ 10,300 \$ 22,145 \$ 2,575 \$ 30,900 \$ 27,295 \$ 11,227	\$ 2,652 \$ 8,405 \$ 59,410 \$ 53,045 \$ 15,914 \$ 10,609 \$ 22,809 \$ 2,652 \$ 31,827 \$ 28,114 \$ 11,564	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193 \$ 54,636 \$ 16,391 \$ 10,927 \$ 23,494 \$ 2,732 \$ 32,782 \$ 28,957 \$ 11,911	\$ 2,81 \$ 8,74 \$ 63,02 \$ 56,27 \$ 16,88 \$ 11,29 \$ 24,19 \$ 2,81 \$ 29,82 \$ 12,26
•	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting Legal Audit Human Resources Information Technology Payroll Processing Other Services Office Rent Phone Services Office & Property Supplies	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,500 8,000 56,000 50,000 15,000 10,000 21,500 2,500 30,000 26,500 10,900 15,000	\$ 34,680 \$ 2,575 \$ 8,240 \$ 57,680 \$ 51,500 \$ 15,450 \$ 10,300 \$ 22,145 \$ 2,575 \$ 30,900 \$ 27,295 \$ 11,227 \$ 15,450	\$ 2,652 \$ 8,405 \$ 59,410 \$ 53,045 \$ 15,914 \$ 10,609 \$ 22,809 \$ 2,652 \$ 31,827 \$ 28,114 \$ 11,564 \$ 15,914	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193 \$ 54,636 \$ 16,391 \$ 10,927 \$ 23,494 \$ 2,732 \$ 32,782 \$ 32,782 \$ 11,911 \$ 16,391	\$ 36,80 \$ 2,80 \$ 8,70 \$ 63,00 \$ 56,20 \$ 16,80 \$ 11,20 \$ 24,10 \$ 2,80 \$ 29,80 \$ 12,20 \$ 16,80
•	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting Legal Audit Human Resources Information Technology Payroll Processing Other Services Office Rent Phone Services Office & Property Supplies Marketing	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,500 8,000 56,000 50,000 15,000 10,000 21,500 2,500 30,000 26,500 10,900 15,000 9,000	\$ 34,680 \$ 2,575 \$ 8,240 \$ 57,680 \$ 51,500 \$ 15,450 \$ 10,300 \$ 22,145 \$ 2,575 \$ 30,900 \$ 27,295 \$ 11,227 \$ 9,270	\$ 2,652 \$ 8,405 \$ 59,410 \$ 53,045 \$ 15,914 \$ 10,609 \$ 22,809 \$ 26,52 \$ 31,827 \$ 28,114 \$ 11,564 \$ 15,914 \$ 9,548	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193 \$ 54,636 \$ 16,391 \$ 10,927 \$ 23,494 \$ 2,732 \$ 32,782 \$ 32,782 \$ 11,911 \$ 16,391 \$ 9,835	\$ 36,80 \$ 2,83 \$ 8,74 \$ 63,02 \$ 56,23 \$ 16,88 \$ 11,29 \$ 24,19 \$ 24,19 \$ 29,83 \$ 33,76 \$ 12,26 \$ 16,88 \$ 11,29 \$ 12,80 \$ 10,13
•	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting Legal Audit Human Resources Information Technology Payroll Processing Other Services Office Rent Phone Services Office & Property Supplies Marketing Membership Fees/Conferences/Trainings	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,500 8,000 56,000 50,000 15,000 10,000 21,500 2,500 30,000 26,500 10,900 15,000 9,000 5,500	\$ 2,575 \$ 8,240 \$ 57,680 \$ 51,500 \$ 15,450 \$ 10,300 \$ 22,145 \$ 2,575 \$ 30,900 \$ 27,295 \$ 11,227 \$ 15,450 \$ 9,270 \$ 5,665	\$ 2,652 \$ 8,405 \$ 59,410 \$ 53,045 \$ 15,914 \$ 10,609 \$ 22,809 \$ 2,652 \$ 31,827 \$ 28,114 \$ 11,564 \$ 15,914 \$ 5,835	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193 \$ 54,636 \$ 16,391 \$ 10,927 \$ 23,494 \$ 2,732 \$ 32,782 \$ 32,782 \$ 11,911 \$ 16,391 \$ 9,835 \$ 6,010	\$ 2,81 \$ 2,82 \$ 8,74 \$ 63,00 \$ 56,20 \$ 16,83 \$ 11,29 \$ 24,19 \$ 24,19 \$ 29,80 \$ 12,20 \$ 16,83 \$ 10,10 \$ 10,10 \$ 10,10 \$ 6,11
•	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting Legal Audit Human Resources Information Technology Payroll Processing Other Services Office Rent Phone Services Office & Property Supplies Marketing Membership Fees/Conferences/Trainings Software/License Fees	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,500 8,000 56,000 50,000 15,000 21,500 2,500 30,000 26,500 10,900 15,000 9,000 5,500 32,500	\$ 2,575 \$ 8,240 \$ 57,680 \$ 51,500 \$ 15,450 \$ 10,300 \$ 22,145 \$ 2,575 \$ 30,900 \$ 27,295 \$ 11,227 \$ 11,227 \$ 9,270 \$ 5,665 \$ 33,475	\$ 2,652 \$ 8,405 \$ 59,410 \$ 53,045 \$ 15,914 \$ 10,609 \$ 22,809 \$ 26,52 \$ 31,827 \$ 28,114 \$ 11,564 \$ 15,914 \$ 9,548 \$ 5,835 \$ 34,479	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193 \$ 54,636 \$ 16,391 \$ 10,927 \$ 23,494 \$ 2,732 \$ 32,782 \$ 32,782 \$ 11,911 \$ 16,391 \$ 9,835 \$ 9,835 \$ 6,010 \$ 35,514	\$ 2,8 \$ 8,7 \$ 63,0 \$ 56,2 \$ 16,8 \$ 24,1 \$ 2,8 \$ 23,7 \$ 29,8 \$ 12,2 \$ 16,8 \$ 10,1 \$ 6,1 \$ 6,1
•	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting Legal Audit Human Resources Information Technology Payroll Processing Other Services Office Rent Phone Services Office & Property Supplies Marketing Membership Fees/Conferences/Trainings Software/License Fees Travel/Vehicles	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,500 8,000 56,000 50,000 15,000 10,000 21,500 2,500 30,000 26,500 10,900 15,000 9,000 5,500 32,500	\$ 2,575 \$ 8,240 \$ 57,680 \$ 51,500 \$ 15,450 \$ 10,300 \$ 22,145 \$ 2,575 \$ 30,900 \$ 27,295 \$ 11,227 \$ 15,450 \$ 9,270 \$ 9,270 \$ 4,635	\$ 2,652 \$ 8,405 \$ 59,410 \$ 53,045 \$ 15,914 \$ 10,609 \$ 22,809 \$ 2,652 \$ 31,827 \$ 28,114 \$ 11,564 \$ 15,914 \$ 9,548 \$ 5,835 \$ 34,479 \$ 4,774	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193 \$ 54,636 \$ 16,391 \$ 10,927 \$ 23,494 \$ 2,732 \$ 32,782 \$ 32,782 \$ 11,911 \$ 16,391 \$ 9,835 \$ 6,010 \$ 4,917	\$ 2,8 \$ 8,7 \$ 63,0 \$ 56,2 \$ 16,8 \$ 11,2 \$ 24,1 \$ 2,8 \$ 33,7 \$ 29,8 \$ 12,2 \$ 16,8 \$ 33,7 \$ 29,8 \$ 33,7 \$ 29,8 \$ 33,7 \$ 29,8 \$ 36,5 \$ 56,2
•	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting Legal Audit Human Resources Information Technology Payroll Processing Other Services Office Rent Phone Services Office & Property Supplies Marketing Membership Fees/Conferences/Trainings Software/License Fees	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,500 8,000 56,000 50,000 15,000 21,500 2,500 30,000 26,500 10,900 15,000 9,000 5,500 32,500	\$ 2,575 \$ 8,240 \$ 57,680 \$ 51,500 \$ 15,450 \$ 10,300 \$ 22,145 \$ 2,575 \$ 30,900 \$ 27,295 \$ 11,227 \$ 15,450 \$ 9,270 \$ 9,270 \$ 4,635	\$ 2,652 \$ 8,405 \$ 59,410 \$ 53,045 \$ 15,914 \$ 10,609 \$ 22,809 \$ 2,652 \$ 31,827 \$ 28,114 \$ 11,564 \$ 15,914 \$ 9,548 \$ 5,835 \$ 34,479 \$ 4,774	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193 \$ 54,636 \$ 16,391 \$ 10,927 \$ 23,494 \$ 2,732 \$ 32,782 \$ 32,782 \$ 11,911 \$ 16,391 \$ 9,835 \$ 9,835 \$ 9,835 \$ 4,917	\$ 36,8 \$ 2,8 \$ 8,7 \$ 63,0 \$ 56,2 \$ 16,8 \$ 11,2 \$ 24,1 \$ 2,8 \$ 33,7 \$ 29,8 \$ 12,2 \$ 16,8 \$ 36,5 \$ 56,2
•	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting Legal Audit Human Resources Information Technology Payroll Processing Other Services Office Rent Phone Services Office & Property Supplies Marketing Membership Fees/Conferences/Trainings Software/License Fees Travel/Vehicles Total Operating Expenses	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,500 8,000 56,000 50,000 15,000 10,000 21,500 30,000 26,500 10,900 15,000 9,000 5,500 32,500 4,500	\$ 2,575 \$ 8,240 \$ 57,680 \$ 51,500 \$ 15,450 \$ 10,300 \$ 22,145 \$ 2,575 \$ 30,900 \$ 27,295 \$ 11,227 \$ 15,450 \$ 9,270 \$ 9,270 \$ 9,270 \$ 4,635 \$ 4,635	\$ 2,652 \$ 8,405 \$ 59,410 \$ 53,045 \$ 15,914 \$ 10,609 \$ 22,809 \$ 22,809 \$ 26,652 \$ 31,827 \$ 28,114 \$ 11,564 \$ 15,914 \$ 9,548 \$ 9,548 \$ 9,548 \$ 9,548 \$ 9,548 \$ 9,548 \$ 9,548 \$ 9,548	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193 \$ 54,636 \$ 16,391 \$ 10,927 \$ 23,494 \$ 2,732 \$ 28,957 \$ 11,911 \$ 16,391 \$ 9,835 \$ 9,835 \$ 4,917 \$ 951,107	\$ 36,8 \$ 2,8 \$ 8,7 \$ 63,0 \$ 56,2 \$ 16,8 \$ 11,2 \$ 24,1 \$ 2,8 \$ 33,7 \$ 29,8 \$ 12,2 \$ 16,8 \$ 10,1 \$ 5,0 \$ 973,3
(Operating)	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting Legal Audit Human Resources Information Technology Payroll Processing Other Services Office Rent Phone Services Office & Property Supplies Marketing Membership Fees/Conferences/Trainings Software/License Fees Travel/Vehicles Total Operating Expenses	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,500 8,000 56,000 50,000 15,000 10,000 21,500 2,500 30,000 26,500 10,900 15,000 9,000 5,500 32,500 4,500 887,516	\$ 34,680 \$ 2,575 \$ 8,240 \$ 57,680 \$ 51,500 \$ 15,450 \$ 10,300 \$ 22,145 \$ 22,575 \$ 30,900 \$ 27,295 \$ 11,227 \$ 15,450 \$ 9,270 \$ 5,665 \$ 33,475 \$ 4,635 \$ 908,261	\$ 2,652 \$ 8,405 \$ 59,410 \$ 53,045 \$ 15,914 \$ 10,609 \$ 22,809 \$ 22,809 \$ 2,652 \$ 31,827 \$ 28,114 \$ 11,564 \$ 15,914 \$ 9,548 \$ 9,548 \$ 9,548 \$ 9,548 \$ 14,774 \$ 929,427	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193 \$ 54,636 \$ 16,391 \$ 10,927 \$ 23,494 \$ 2,732 \$ 23,494 \$ 11,911 \$ 16,391 \$ 9,835 \$ 35,514 \$ 9,835 \$ 4,917 \$ 951,107	\$ 36,80 \$ 2,81 \$ 8,74 \$ 63,02 \$ 56,27 \$ 16,88 \$ 11,25 \$ 24,19 \$ 29,82 \$ 12,26 \$ 16,88 \$ 10,13 \$ 6,19 \$ 973,31
•	Insurance Workers Comp Other/Corporate Insurance Professional Services Accounting Legal Audit Human Resources Information Technology Payroll Processing Other Services Office Rent Phone Services Office & Property Supplies Marketing Membership Fees/Conferences/Trainings Software/License Fees Travel/Vehicles Total Operating Expenses	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,500 8,000 56,000 50,000 15,000 10,000 21,500 30,000 26,500 10,900 15,000 9,000 5,500 32,500 4,500	\$ 34,680 \$ 2,575 \$ 8,240 \$ 57,680 \$ 51,500 \$ 15,450 \$ 10,300 \$ 22,145 \$ 2,575 \$ 30,900 \$ 27,295 \$ 11,227 \$ 15,450 \$ 9,270 \$ 9,270 \$ 4,635 \$ 908,261	\$ 2,652 \$ 8,405 \$ 59,410 \$ 53,045 \$ 15,914 \$ 10,609 \$ 22,809 \$ 22,809 \$ 2,652 \$ 31,827 \$ 28,114 \$ 11,564 \$ 15,914 \$ 9,548 \$ 9,548 \$ 9,548 \$ 9,548 \$ 14,774 \$ 929,427	\$ 36,081 \$ 2,732 \$ 8,573 \$ 61,193 \$ 54,636 \$ 16,391 \$ 10,927 \$ 23,494 \$ 2,732 \$ 32,782 \$ 32,782 \$ 11,911 \$ 16,391 \$ 9,835 \$ 6,010 \$ 35,514 \$ 4,917 \$ 951,107	\$ 2,83 \$ 8,74 \$ 63,07 \$ 56,27 \$ 16,88 \$ 11,29 \$ 24,11 \$ 2,83 \$ 33,70 \$ 29,83 \$ 12,20 \$ 16,88 \$ 10,13 \$ 6,19 \$ 6,19 \$ 973,33