2016/2017 Annual Report



A L B A N Y C O U N T Y LAND BANK CORPORATION



"I never imagined owning my own home...it was a great opportunity for me...the price was affordable and the process was much easier..."

-Mairy, First Time Homebuyer, Albany, NY

Letter from the Chairman of the Board and the Executive Director

Friends,

In many respects, last year was a record year for our organization. We made considerable progress in our continued efforts to acquire, improve and responsibly redistribute vacant and abandoned properties throughout Albany County. We are approaching our 150th property sale





and have over 75 additional sales pending, sales which will enable millions of dollars of assessed value to return to the tax rolls, increasing revenue for our local governments and reducing the burden on taxpayers. We have invested millions of dollars into the neighborhoods that need it most, reducing government costs and incentivizing millions of dollars of private investment, primarily into underserved neighborhoods. Through our work, we are eliminating blight, catalyzing local economic development, and revitalizing our neighborhoods.

Thanks to the support of our Board of Directors, Albany County, the New York State Attorney General's Office, local partners, and residents, we have emerged as a statewide leader in New York's land banking movement, with some of our innovative programs and collaborations informing the national practice. This past year saw the creation and application of creative new programs designed to engage more community members and increase local ownership of vacant and abandoned properties. We are grateful to have received recognition from local partners for our neighborhood preservation and community development efforts.

Although this was a year of many accomplishments, perhaps we are most proud of the inclusive and equitable process we have built that increases opportunities for traditionally underserved populations and creates more opportunities for affordable homeownership. While we are extremely proud of the significant progress we have made thus far, there remains much work ahead. Undoubtedly, the magnitude of what we are facing is daunting and the year ahead promises to present many challenges and opportunities. Zombie properties remain a significant obstacle in many communities and, despite generous support from Albany County, financial resources are limited and current grant funding commitments do not extend beyond 2018. We will continue to work with our statewide and local partners to identify a more predictable, recurring source of funding for land banks in the upcoming year.

The scale and scope of problem properties that we are currently facing manifested over several decades and will unquestionably take time and resources to eliminate. There is no single cause or solution for the current level of vacancy and abandonment facing our communities. Therefore, it will take a combination of partnerships, community support, adequate resources, collaboration and innovation to address the immense challenge that confronts us.

Fortunately, the Albany County Land Bank is up to the challenge and we are confident that by working together, we can continue to build upon the significant progress we have made over the last three years and continue to revitalize our neighborhoods and strengthen our communities.

Sincerely,

Charles Touhey
Chairman of the Board

Adam Zaranko
Executive Director

"I recently bought a vacant lot through the "Spend a Little, Get A LOT!" program. I've spent the last six years staring and dreaming at that lot that I can see right from my front stoop. I'm excited and energized by the possibilities my little plot of land holds. It was a wonderful experience and I greatly appreciate the Albany County Land Bank prioritizing neighborhood residents by making this process easy and accessible for the people who actually live here. Thank you!"

–Alisa, Vacant Lot Purchase, Albany, NY

PROJECT SPOTLIGHT

APPLYING INNOVATIVE APPROACHES

In June, the Land Bank piloted an innovative new program to incentivize the ownership of tax-foreclosed vacant lots by local property owners.

The Spend a Little, Get a LOT! program was comprised of vacant lots located in the Land Bank's focus neighborhoods that had received little to no interest since the Land Bank acquired them.

Participating lots were made available for purchase for \$100 each, plus significantly reduced closing costs. In order to be eligible, buyers were required to meet certain criteria, including owning a residential property on the same block as the vacant lot.

The program generated a considerable amount of interest and exceeded initial expectations. The Land Bank is exploring the implementation of a similar program in the upcoming year.



A vacant lot in Albany's South End neighborhood for sale through the Land Bank's Spend a Little, Get a LOT! discount program.

The Significance of Land Banks

Manifesting over several decades and significantly exacerbated by the 2008 mortgage foreclosure crisis, communities throughout the United States are grappling with unprecedented levels of vacancy and blight.

Directly or indirectly, everyone bears the costs of blight, with economically distressed neighborhoods and communities of color shouldering a disproportionate share of the burden. Blight exacts a significant cost which is ultimately borne by taxpayers.

Vacant and abandoned properties decrease property values, increase municipal service costs, reduce tax revenue, increase crime, and are detrimental to public health. Blight creates a cycle of disinvestment that undermines the quality of life and fiscal health of our neighborhoods.

Many communities have learned that the cost of doing nothing is too great and traditional approaches to addressing the challenge have proven to be largely ineffective. Thanks to forward-thinking state and local government leaders and grass-roots community activism,

land banks have emerged as a modern and effective solution to eliminating blight and revitalizing communities in New York State.

In New York State, land banks are local not-forprofit corporations that work in collaboration with community members and local government to revitalize neighborhoods by facilitating the

21

The number of land banks currently established in New York State

return of tax foreclosed, vacant, or abandoned properties to productive use.

Land banks operate in a space between local governments and the real estate market and are granted certain powers under state law that

provide the tools necessary to address problem properties.

In just a few years, New York State has developed one of the most active and sophisticated networks of land banks in the United States, positioning New York at the forefront of the national land banking movement.

HOW DO LAND BANKS WORK?











Land banks acquire properties that are tax-foreclosed, vacant, or abandoned.

NYS law enables land banks to acquire property from foreclosing governmental units free of back taxes and liens and hold property tax free.

Typically, these properties have little to no value in the traditional real estate market, burden local governments, and impose harm on the surrounding neighborhoods.

Land banks often make improvements to properties to enhance their market value and eliminate the harm they impose on neighboring properties.

In some cases, a land bank may retain or "bank" properties to support larger redevelopment programs.

Land Banks also ensure that properties are secure and maintained.

Property improvements made by land banks make properties more attractive to buyers.

Land banks vet buyers and often set forth certain requirements to ensure that a property will return to productive use.

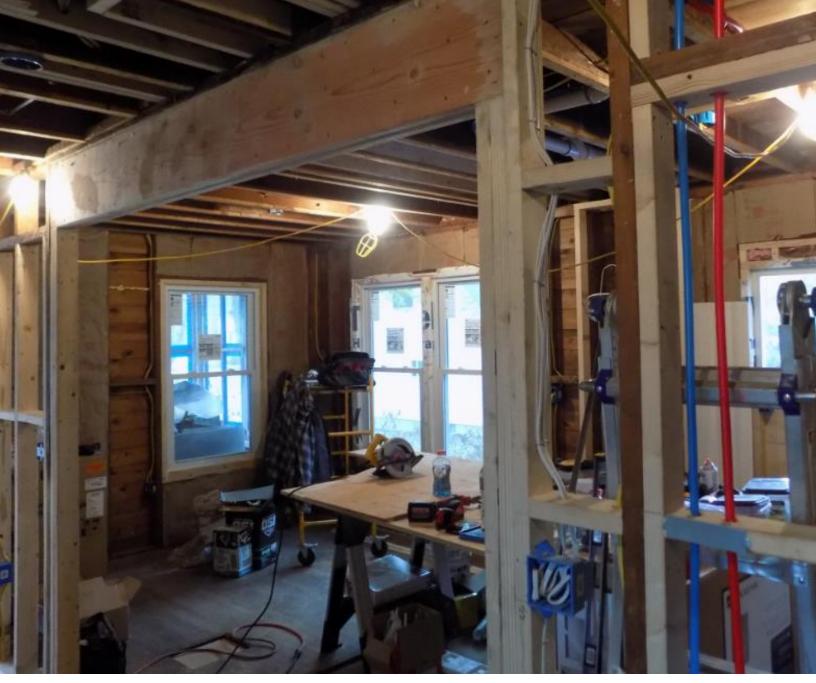
Land banks also collaborate with local governments and communities to turn problem properties into assets that can support local plans and desired outcomes.

"The Land Bank has given us the opportunity to guide grassroots community development. This mechanism for the growth and sustainability of our neighborhood is so effective because its process is informed by the participation of those it serves. Without the Albany County Land Bank, this level of intensive, inclusive, and sustainable development would not have been possible. Together we have taken vacant land in a food desert and converted it to a community oasis!"

-Greg, Repurposing Vacant Lots, Albany, NY



Work is underway on a community garden that will serve as a central component of a Community Food System in Albany's West Hill Neighborhood.



A property purchased from the Land Bank undergoes rehabilitation in Colonie, NY.

The Albany County Land Bank

The Albany County Land Bank Corporation is a not-for-profit organization established by the Albany County Legislature in 2014 committed to improving neighborhoods and strengthening communities throughout Albany County. The Albany County Land Bank has a responsibility to improve Land Bank properties and return them to productive use.

The Albany County Land Bank pursues its mission through the acquisition of tax foreclosed, vacant, and abandoned properties, reducing or eliminating the harms and liabilities posed by those properties, and disposing of the properties to responsible owners through a transparent, equitable, and inclusive process to achieve outcomes consistent with neighborhood, comprehensive, and other development plans.



Reducing Government Costs and Saving Albany County Taxpayers Money

The responsibility of addressing blighted properties ultimately falls to local governments, which use taxpayer money to offset the tremendous costs these properties exact on communities.

Most blighted properties do not generate tax revenue and decrease the value of nearby properties, reducing the local tax base and increasing the burden on each taxpayer.

In the aggregate, the cost of blighted properties to local government and taxpayers is significant. A recent study found that vacant and abandoned properties in the City of Toledo, Ohio, cost the City approximately \$9.2 million each year in direct service costs and lost tax revenue, and created a cumulative loss in residential property values of more than \$98 million.¹

The Albany County Land Bank invests grant funds and sales revenue into the properties it acquires

\$1.6 M

Estimated amount of savings to local governments generated by the Albany County Land Bank since 2014²

to maintain and improve them, eliminate the harm they impose on neighborhoods, and enable the properties to return to productive use. Through the Land Bank, local governments are relieved of the costs associated with vacant properties, including demolitions, maintenance, mowing, board-ups, and

debris and snow removal.

Investments made by the Land Bank reduce the strain on already limited municipal resources, saving taxpayer money. In addition, because Albany County is the foreclosing governmental entity, every property the Land Bank returns to the tax rolls reduces the burden on each taxpayer in Albany County, regardless of which municipality they reside.



In March, the Albany County Land Bank was awarded over \$1 million in grant funds from Attorney General Eric Schneiderman

"The devastation caused by the housing crisis called for innovative solutions to allow the hardest hit communities to rebuild. That's why my office used our settlements with the big financial institutions to invest in land banks to revitalize and stabilize neighborhoods plagued by blight. I am proud that the Albany County Land Bank alone has enabled the rehabilitation of dozens of abandoned buildings, incentivized millions of dollars of private investment, and saved taxpayer money."

- New York State Attorney General Eric Schneiderman

¹A <u>Conservative Analysis of Costs Imposed by V</u>acant and Blighted Properties in Toledo: Conducted at the Invitation of the Junction Neighborhood. Center for Community Progress for the Lucas County Land Reutilization Corporation. June 2016.

² Estimate of combined savings generated from demolitions funded, taxes/fees recovered, and property maintenance expenditures since the Land Bank's inception.

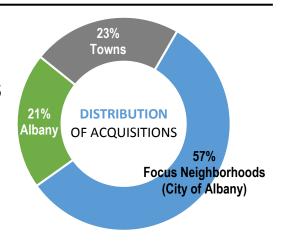


ACQUISITIONS

470 PROPERTIES ACQUIRED THROUGHOUT ALBANY COUNTY

267 PROPERTIES ACQUIRED IN FOCUS NEIGHBORHOODS

154
BUILDINGS
316
VACANT
LOTS



IMPROVEMENTS

\$1,291,148 INVESTED INTO PROPERTY IMPROVEMENTS

39 FULL REHABS OF VACANT BLDGS. ENABLED

26 STABILIZATIONS OF DETERIORATED STRUCTURES

17 DEMOLITIONS OF BLIGHTED STRUCTURES FUNDED

\$34,812 AVG. COST TO REMOVE A BLIGHTED BLDG.

44 VACANT LOTS IMPROVED BY THE LAND BANK

132% INCREASE IN VACANT LOTS IMPROVED

70%

OF ALL PROPERTY
IMPROVEMENTS
WERE MADE WITHIN
THE LAND BANK'S
FOCUS
NEIGHBORHOODS

DISPOSITIONS

VACANT &
ABANDONED
PROPERTIES
SOLD
ACROSS EIGHT CITIES,
TOWNS AND VILLAGES

60% OF ALL BUILDINGS SOLD TO OWNER-OCCUPANTS
47% OF ALL SALES IN FOCUS NEIGHBORHOODS
44% OF ALL PROPERTIES SOLD WERE VACANT LOTS
\$10,000 AVG. FOCUS NEIGHBORHOOD BLDG. SALE PRICE
\$504 AVG. FOCUS NEIGHBORHOOD LOT SALE PRICE
217% INCREASE IN PROPERTIES SOLD VS. 2015/2016
\$1,311,078 GROSS SALES REVENUE

HIGHLIGHTS

COMMUNITY OUTREACH AND ENGAGEMENT

COMMITTED TO COMBATING BLIGHT IN ALL

18 CITIES, TOWNS & VILLAGES
OF ALBANY COUNTY

MORE THAN

400 PROPERTY PURCHASE

APPLICATIONS SUBMITTED

25 OPEN HOUSES WORKSHOPS & EVENTS

75

ONE-ON-ONE ASSISTANCE SESSIONS

RETURN ON INVESTMENT

\$3,032,026 IN PRIVATE INVESTMENT INCENTIVIZED

IN ASSESSED VALUE ENABLED TO RETURN TO THE TAX ROLLS

\$2,529,493

\$1,185,333 IN GRANT FUNDS LEVERAGE

\$13.50

OF COMBINED
VALUE RETURNED
FOR EVERY \$1.00 OF
DIRECT OPERATING
FUNDS PROVIDED BY
ALBANY COUNTY

PERFORMANCE SINCE ESTABLISHED (2014 through June 30, 2017)



ACQUIRED



IN ASSESSED VALUE
ENABLED TO RETURN
www.albanycountylandbank.org



\$7.7M

IN PRIVATE INVESTMENT INCENTIVIZED



\$2.4M

INVESTED IN PROPERTY IMPROVEMENTS



96

FORMERLY VACANT PROPERTIES **SOLD**



OF PARTNERS AND RESIDENTS **ENGAGED**

PROJECT SPOTLIGHT

USING PUBLIC ART TO SHINE A LIGHT ON BLIGHT

In October and November, hundreds of vacant buildings in Albany, Schenectady and Troy, New York were illuminated with undulating light each night to call attention to the issue of disinvestment and blight in the Capital Region.

The multi-city temporary public art program, known as Breathing Lights, was the result of an unprecedented regional collaborative effort involving over 75 public, community, and private sector partners that used public art to generate conversation about the challenges and solutions of blight and community revitalization among residents and policymakers.

Breathing Lights was one of only four temporary public art projects from across the United States to receive a grant award from the first-ever Bloomberg Philanthropies Public Art Challenge. The installation garnered international attention and included a series of building reclamation workshops and public events culminating in a regional summit on vacancy and neighborhood revitalization that included local residents, prospective buyers, and policy makers.

In support of the project, the Albany County Land Bank permitted approximately 30 vacant buildings to participate in the program and co-hosted multiple building reclamation workshops to facilitate the reinvestment and restoration of vacant properties owned by the Land Bank. Many of the participating buildings have been sold to buyers who will fully rehabilitate the structures.



A WINNER OF THE BLOOMBERG PHILANTHROPIES PUBLIC ART CHALLENGE

ALBANY SCHENECTADY TROY

BreathingLights.com #BreathingLights ост-ноч **2016**

Preserving Affordability and Informing the National Practice

In April, the Albany County Land Bank was selected as one of three 2017 scholarship recipients of the Center for Community Progress' National Technical Assistance Scholarship Program (TASP).

Through TASP, the Center for Community Progress, a national nonprofit, provides technical assistance from a team of community development experts to help develop innovative and meaningful approaches to reclaiming vacant property. Best practices developed through TASP are shared with a national audience to help other communities facing similar challenges.

Through the scholarship, the Albany County Land Bank and the Albany Community Land Trust collaborated with national experts and local partners to develop a joint framework that enables each organization to leverage their respective strengths to prioritize social and economic inclusion and preserve

1 of 3

National recipients of the Center for Community Progress' 2017 Technical Assistance Scholarship Program

affordability within neighborhood markets that have traditionally proven difficult for the Land Trust to access.

Under the proposed pilot program, the Land Bank will work in partnership with the Land Trust to reposition tax-foreclosed residential properties in less affordable City of Albany neighborhoods. The program will transform these properties from liabilities that harm neighborhoods to assets that create more opportunities for economically disadvantaged residents by increasing permanent affordability.

Over time, this groundbreaking program will help create more economically diverse and inclusive neighborhoods. This collaborative initiative is projected to launch in the fall of 2017 and is expected to be one of the first of its kind in the United States.



A small garden flourishes on a former vacant lot reclaimed by the Land Bank in Albany's South End Neighborhood. The owner shares the fruits and vegetables with neighbors.

How the Albany County Land Bank helps revitalize neighborhoods block-by-block

the harm they impose on neighborhoods and of measures to improve properties to reduce abandoned properties and utilizes a number make them more attractive to buyers. The Land Bank acquires vacant and

To increase the likelihood that projects are properties from the Land Bank undergo a vetting process, are required to submit a financial capacity as part of the purchase successful, all buyers seeking to acquire redevelopment plan, and demonstrate process

sales. Community members are consulted to To ensure redevelopment plans are realized the Land Bank often sets forth enforcement provisions or deed restrictions on property proposals are aligned with neighborhood inform property dispositions and ensure interests

innovative disposition programs, community length of time the property has been vacant. responsible disposition process begins to reverse the spread of blight and catalyze investment - much faster relative to the Over time, the combination of the Land Bank's strategic property investments, engagement, local partnerships, and

strategically to revive neighborhoods across Revitalization work is often amplified across level approach has been applied. The Land Bank and its partners continue to think neighborhoods where this targeted, block-Albany County.

THINKING INSIDE THE BLOCK

and Bank Properties in City of Alba

A block-level approach to neighborhood revitalization



Vacant Building Returned by ACLB Privately Owned Vacant Building ACLB Owned Building Vacant Lot Returned by ACLB Privately Owned Vacant Lot City of Albany Owned Lot

ALBANY COUNT



THINKING INSIDE THE BLOCK

revitalization efforts on 4th Avenue in Albany's South End Neighborhood Highlights from the Land Bank's

targeted property investments, and sales The Albany County Land Bank employs a requirements to help responsibly return combination of innovative programs, vacant and abandoned properties to productive use.

Use the map (above) and project key (right) to learn more about how this strategy works.

4 150 4th Avenue Residential Building

Acquired by ACLB February 2015

ACLB Investment
Board up, routine lot
maintenance, building
clean out, building
stabilization

Property Status SOLD, Rehab in







130 4th Avenue Vacant Lot

Acquired by ACLB February 2017 **ACLB Investment**

Lot clean up and routine

SPEND A LITTLE GET A LOT! Property Status SOLD through maintenance

Property Status Under Evaluation for

ACLB Investment Pending



144 4th Avenue

8

ပ

133 4th Avenue

Residential Building

Residential Building

Acquired by ACLB February 2015

building clean out, building stabilization ACLB Investment Board up, routine lot maintenance,

ACLB Investment
Board up, routine lot
maintenance, building
clean out, building
stabilization

Property Status SOLD, Rehab in

Progress

Acquired by ACLB February 2016

Property Status FOR SALE



Vacant Lot

Acquired by ACLB February 2015

Property Status SOLD, Utilized as garden/greenspace



maintenance



121 4th Avenue

Ш

Residential Building

Acquired by ACLB February 2017

128 4th Avenue

ACLB Investment Lot clean up and routine

Closing the Gap

Many properties acquired by the Land Bank have typically been vacant or neglected between three and fifteen years and have become severely deteriorated as a result. The extent of repairs and costs associated with rehabilitating such properties often exceeds the financial capacity and abilities of most buyers, especially those who are seeking to purchase their first home. These factors can discourage many buyers and work in favor of more experienced, better funded real estate developers and investors.

This issue is compounded in economically distressed neighborhoods where the prevalence of blight devalues properties, causing the cost of rehabilitation to exceed the assessed value of the completed project. This creates a significant challenge for buyers planning to secure traditional bank

financing and is particularly difficult for those with lower incomes and subpar credit.

This dynamic creates a tremendous barrier to entry for economically disadvantaged populations and can undermine revitalization efforts by preventing residents from becoming homeowners in the very neighborhoods in which they reside.

The Land Bank partners with many government, community, and nonprofit organizations throughout Albany County to combat these issues and create more opportunities for underserved individuals and first-time homebuyers.

By combining resources, the Land Bank and its partners can change the economics of returning vacant and abandoned properties to productive use, creating more opportunities for more people.



Two full rehabilitations completed in partnership with Habitat for Humanity Capital District on Lark Street in Albany. These homes will be sold to first time homebuyers.



The Importance of Funding

Now one of the largest and most active land banks in New York State, the Albany County Land Bank has undoubtedly made significant progress since it was established in 2014, due in large part to the generous support of Albany County and millions of dollars of grant funds provided by the New York State Attorney General's Office.

Grant funds dedicated to New York State land banks do not extend beyond 2018.

Land Banks have the ability to give a significant return on investment to the communities they work in. For every dollar of direct operating funds received from Albany County, the Albany County Land Bank has leveraged an estimated \$13.50. The benefit of land banks and the return on investment they provide to local governments, taxpayers, and communities is becoming more apparent locally and throughout the state.

However, financial support from local governments and revenue generated from property sales is limited and insufficient in relation to the overall scope and scale of blight. Currently there is no adequate, recurring source of dedicated funds for land banks in New York State.

While the Land Bank has made significant strides this past year, an absence of sufficient, predictable funding reduces the number of problem properties that can be addressed, limiting overall effectiveness. In addition, grant funds dedicated to New York State Land Banks do no extend beyond 2018, precluding long term planning which can create more impactful developments.

Given their considerable progress to date, land banks have proven to be a viable way to reclaim vacant properties, reduce costs to both local government and taxpayers, and revitalize neighborhoods in an equitable and inclusive manner.

In order to continue to realize the significant return on investment that land banks produce, it is imperative that they remain adequately funded through a dependable, recurring, and dedicated source. In the upcoming year, the Albany County Land Bank will work alongside other New York State Land Banks to pursue such funding opportunities.

"New York State has shown real leadership when it comes to supporting land banks as a way for communities to combat the negative impacts of vacant, abandoned, and deteriorated properties. Given the achievements made in just the last five years, land banks in New York are serving as national leaders in the field. If state and local leaders, working with the New York Land Bank Association and its allies, could find a creative way to provide land banks a predictable and recurring funding stream, New York would continue setting a new bar of excellence, and help define and shape the field of practice for years to come."

—Kim Graziani, Vice President and Director of National Technical Assistance, Center for Community Progress

Helping to restore vacant properties throughout Albany County

"I thank the Albany County Land Bank for the fair and transparent process which enabled me to purchase land and build our dream house. Albany County Land Bank staff was courteous and professional throughout the entire process. Thank you Albany County Land Bank and keep up the awesome work!"

—Adnan, New Construction, Colonie, NY



Construction of a new home is underway on a vacant lot purchased from the Land Bank in Colonie, NY.

"The transition and transfer of the property was so smooth all the staff was very attentive and helpful with providing a great real estate buying experience. I want to thank everyone in the office for all the great and hard work. I am looking forward to working with the Land Bank again."

—Ardi, Building Rehabilitation, Berne, NY

"I had an opportunity to work closely with the Albany County Land Bank. The Land bank is doing wonders by helping families stay in their homes. Well done, and keep it up Land Bank!"

-Mehmood, Tenant to Homeowner, Watervliet, NY



A property purchased from the Land Bank undergoes renovation in Bethlehem, NY.

Acknowledgements

Combating vacancy and blight is extremely challenging and requires numerous partners. The Albany County Land Bank is grateful for the generous and ongoing support we have received since being established by Albany County in 2014.

The Land Bank would like to extend a special thanks to our Board of Directors for their continued leadership and guidance, our New York State Assembly Members and Senators, New York State Attorney General Eric Schneiderman and his staff, the Office of the Albany County Executive, the Albany County Legislature, Mayors, Supervisors and municipal staff in cities, towns, and villages throughout Albany County, our nonprofit and local partners, and the Land Bank's Community Advisory Committee for all of the tremendous support.

The Land Bank would also like to thank everyone who chooses to purchase property through our organization and invest in our communities. Every buyer is a partner in the ongoing effort to reclaim vacant properties.

"Over the last three years, the Albany County Land Bank has evolved into a key economic development driver in the County and has helped address blight in the community. The County's investment is paying off and we will continue to work to advance the mission of the Land Bank to build on the progress made."

—Albany County Executive Daniel P. McCoy

"It's been another successful year for the Albany County Land Bank, underlined by a high-profile visit from New York State Attorney General Eric Schneiderman. Abandoned buildings are a big problem in the City of Albany, and the Legislature's Democratic Majority is proud to see the Land Bank staff's hard work pay off in a growing number of sales, both in the city and countywide. Many thanks to the attorney general's office for helping the Legislature fund the Albany County Land Bank, which is restoring neighborhoods and returning properties to the tax rolls."

—Albany County Majority Leader Frank Commisso

The Albany County Land Bank receives most of its real estate from Albany County and uses grant funding from New York State Attorney General Eric Schneiderman, Albany County and the City of Albany to support its operations and property improvements.

About the Albany County Land Bank

The mission of the Albany County Land Bank is to:

- Facilitate the process of acquiring, improving and redistributing vacant properties
- Eliminate the harms and liabilities caused by such properties
- Return properties to productive use
- Remain consistent with each municipality's redevelopment and comprehensive plans



View from a Land Bank acquisition in Rensselaerville, NY

To learn more about the Albany County Land Bank, including information about our process and how to purchase properties, please visit our website at www.albanycountylandbank.org.

Albany County Land Bank Corporation 69 State Street, 8th Floor Albany, NY 12207 (518) 407-0309

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September 2017

ALBANY COUNTY



